

Determinants of Green Supply Chain Management: Benchmarking Organisational 'Attitude' and Performance.

Diane Holt Queen's University Belfast

Abstract

This paper examines the findings of a survey of green supply chain management practises amongst 149 UK organisations that are members of the Chartered Institute for Purchasing and Supply. The paper uses a series of questions relating to environmental attitude of the organisation (after Murphy *et al.* (1996)) to develop an attitudinal typology. The three attitudinal types are examined with reference to organisational characteristics, pressures driving green supply chain management, obstacles to its implementation and types of operational practices that occur. The results of the analysis found significant differences between green supply chain management operational activities and the attitudinal classification of the organisations surveyed.